

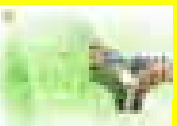


# Strategic up-dates – from Entebbe to Johannesburg



**Dr Paco SEREME**  
CORAF/WE CARD Executive Secretary

20/06/2007





# Challenges from Entebbe

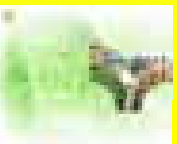
- Consolidate partnerships
- Develop CORAF/WE CARD road-map for CAADP Implementation
- Strengthen CORAF/WE CARD organizational and institutional capacities



# Consolidating Partnerships

## Involvement in FARA's initiatives:

- FAAP development
- FARA-SRO retreats
- SSA CP implementation
- Project on the promotion of Science & Technology for agricultural development
- Revision of FARA's strategic plan



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# Consolidating partnerships

Exchange of experience  
with ASARECA:

Annual Committee of  
Directors



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# Strategic Partnerships with RECs

ECOWAS: signed agreement

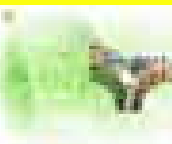
UEMOA: signed agreement

CEMAC: agreement in pipeline

CEEAC: on-going negotiations



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# Progress in Scientific & Technical partnerships

- MTP of IARCs in WCA
  - Logical framework developed after several consultations
  - Conforms with the CORAF/WE CARD Strategic Plan
  - Biotechnology & Biosafety action plan for ECOWAS zone
  - Adopted in March 2007
  - Biosafety coordination at INSAH/CILLS
  - Biotechnology coordination at the CORAF/WE CARD Secretariat
- Partnership agreements signed with:
  - AVDRC,
  - AATF,
  - Africa Harvest

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# Strengthened Financial Partnerships

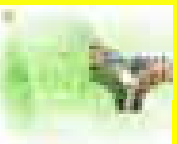
- Strategic planning process for strengthening agricultural research in WCA
- Financial engagement of financial partners:
  - DFID,
  - USAID/WARP,
  - World Bank
- Involvement of other partners in the planning process



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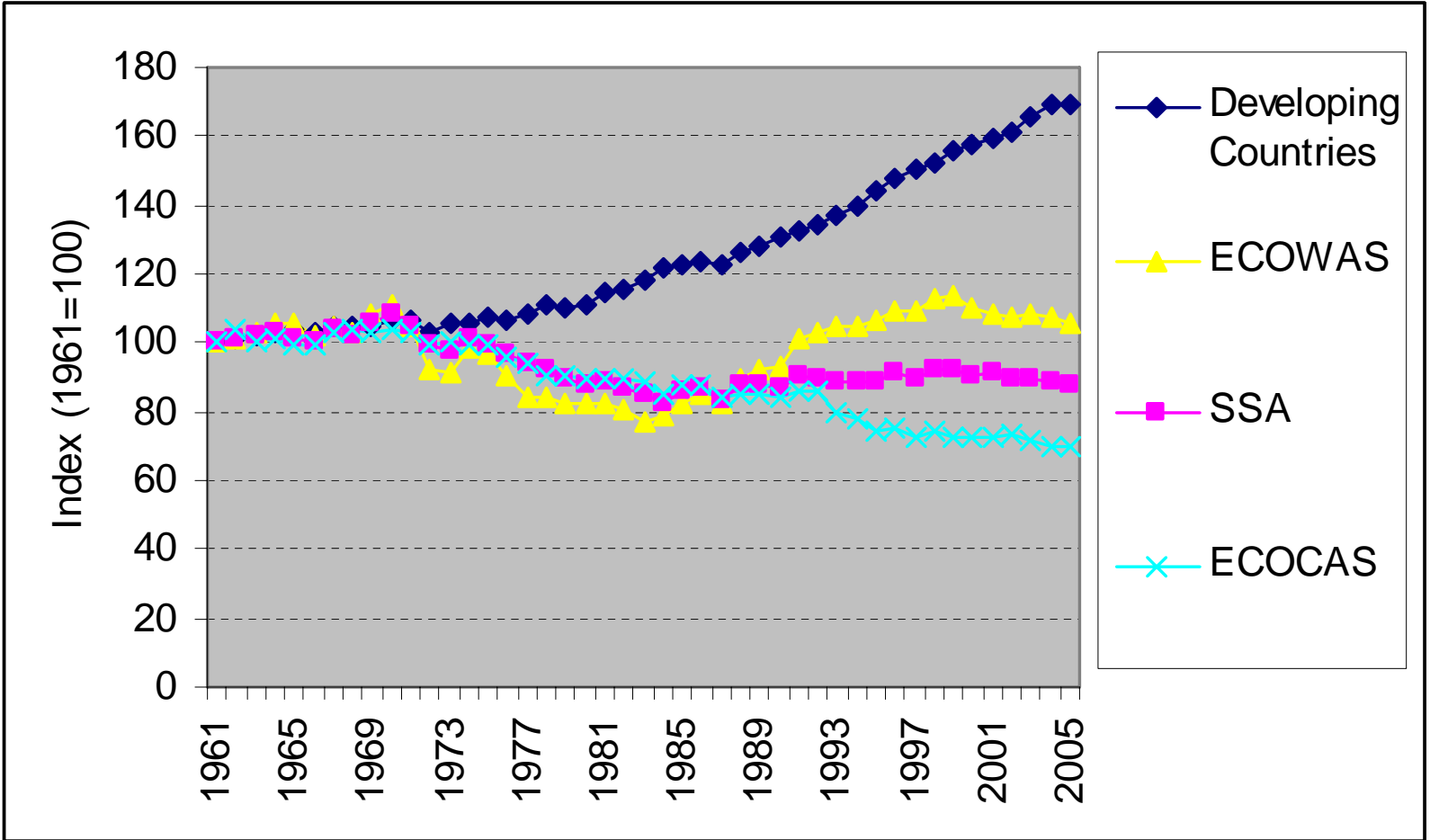
# CORAF/WECARD Road-Map for CAADP implementation



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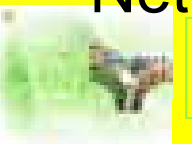


# Challenges in Agricultural Productivity



Net per capita agricultural production (1961-2005); IFPRI, 2006

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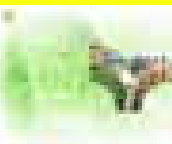


# Need for Revising the Strategic Plan

February 2006: discussions on modalities for strategic plan implementation

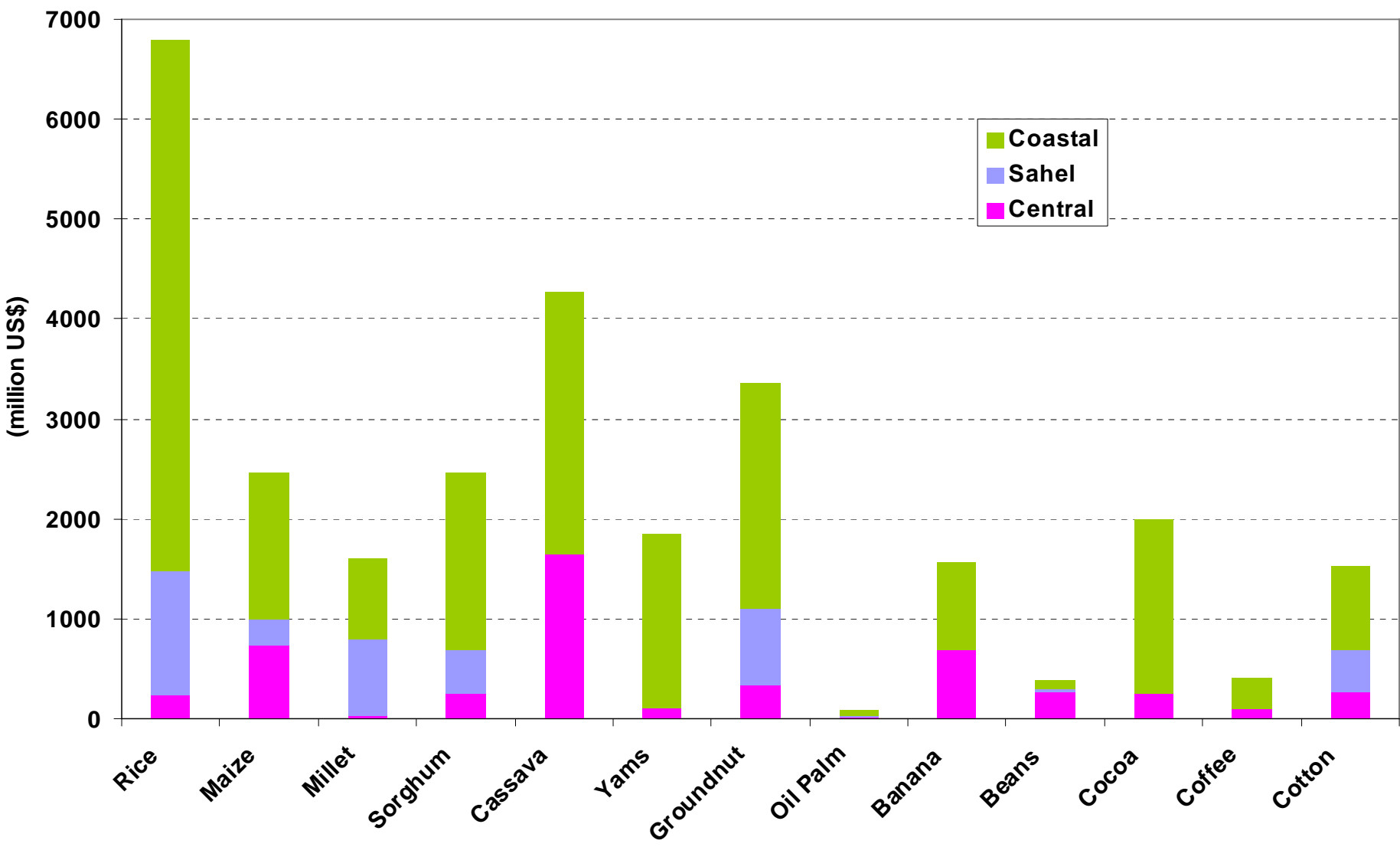
- ↻ Changing roles and responsibilities of CORAF/WECARD
- ↻ Sub-regional priorities should be ranked econometrically
- ↻ Take into consideration CAADP and FAAP
- ↻ Use of logical framework as planning tool

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# Potentials for Growth

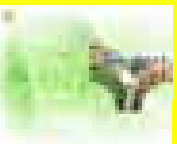




## General Objective

High broad-based  
agricultural growth  
sustainably established in  
WCA

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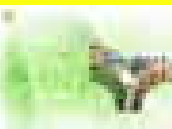




## Specific Objective

Broad-based agricultural productivity, competitiveness and markets sustainably improved for targeted groups in WCA

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## *Result 1: Appropriate technologies and innovations developed*

Use of IAR4D approach

Appropriate to different targeted groups

The core activity of agricultural research systems, now and in the past

End point is appropriate technology and/or innovation

## *Result 2: Strategic decision-making options for policy, institutions, and markets developed*

It is applied, it is intended to inform policy

This is about policy analysis and research

Has not received much attention in the past – *business unusual!*



## *Result 3: Sub-Regional agricultural research system strengthened and coordinated*

CORAF/WECARD role of capacity building

Sub-regional research system is sum of all sub-systems and organisations

Two elements: strengthening and coordination

End point is a strengthened system with greater coordination

## *Result 4: Demand for agricultural knowledge from targeted clients facilitated and met*

Ensures that R1, R2, and R3 are demand-led and results used

End point is that demand is **actually** met – stronger and broader than '**delivered into uptake pathways**' – *business unusual*

# Strategic Plan

State A

10  
years

State B

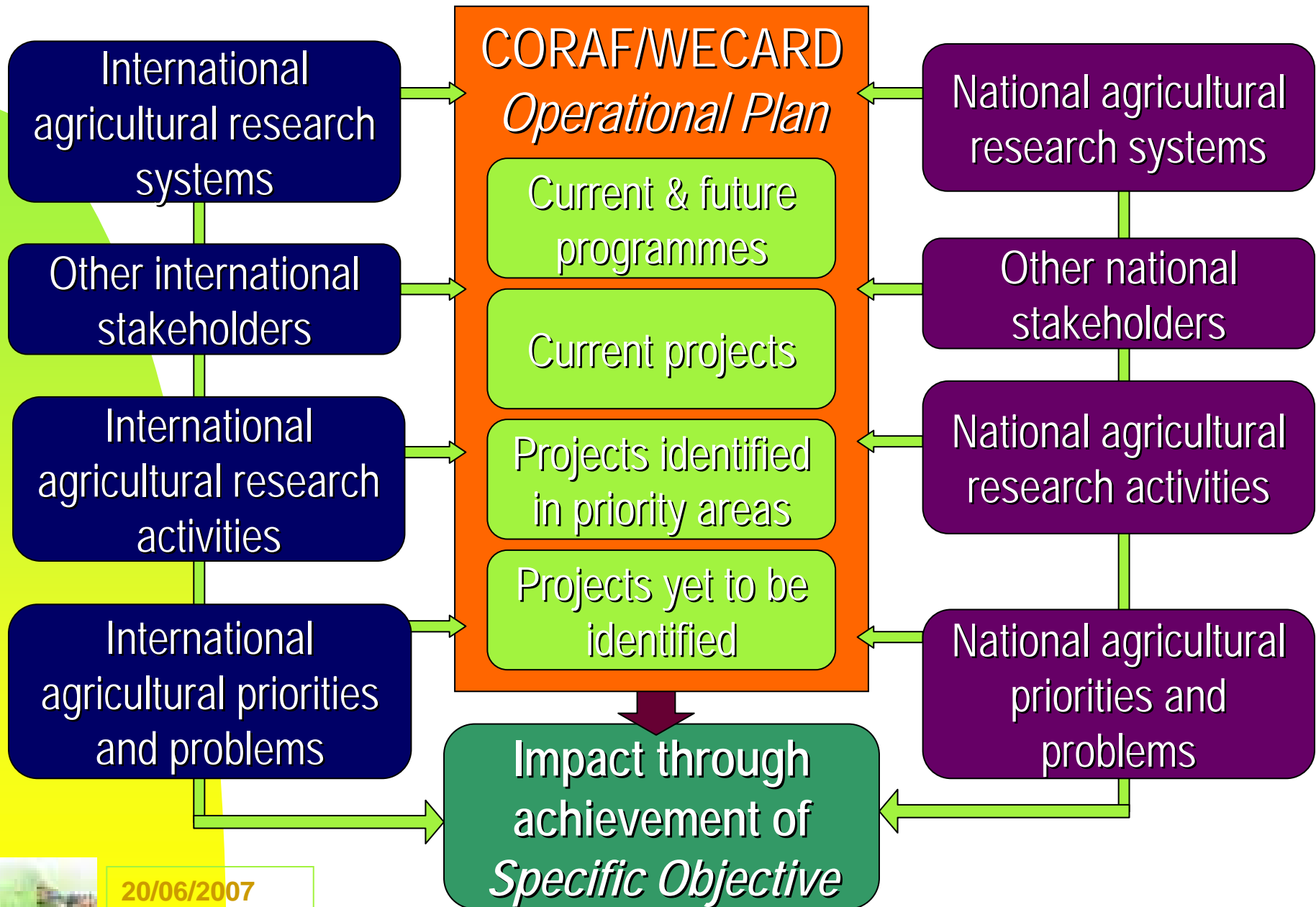
Wholly nested within  
*Strategic Plan*

5 Year Plan  
*Operational  
Plan (1)*

*What* we have to  
do to get there

5 Year Plan  
*Operational  
Plan (2)*

# Achieving Specific Objectives: CORAF's Target



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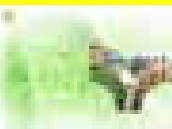
# Programme Approach Overview

Programmes: centrally co-ordinated –  
*paradigm shift*

Programme Managers will facilitate and  
manage implementation

Programmes managed by Managers with  
principal skills in research & management

Project leaders - focus on implementation



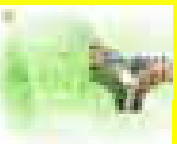


# Programme Approach

Requires significant changes in organisational and institutional systems and structures

- Changes to be integrated into programmes
- Changes require specific and planned mechanisms for management
- There will be changes in the roles and responsibilities of stakeholders

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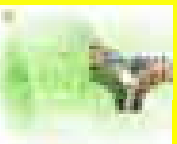




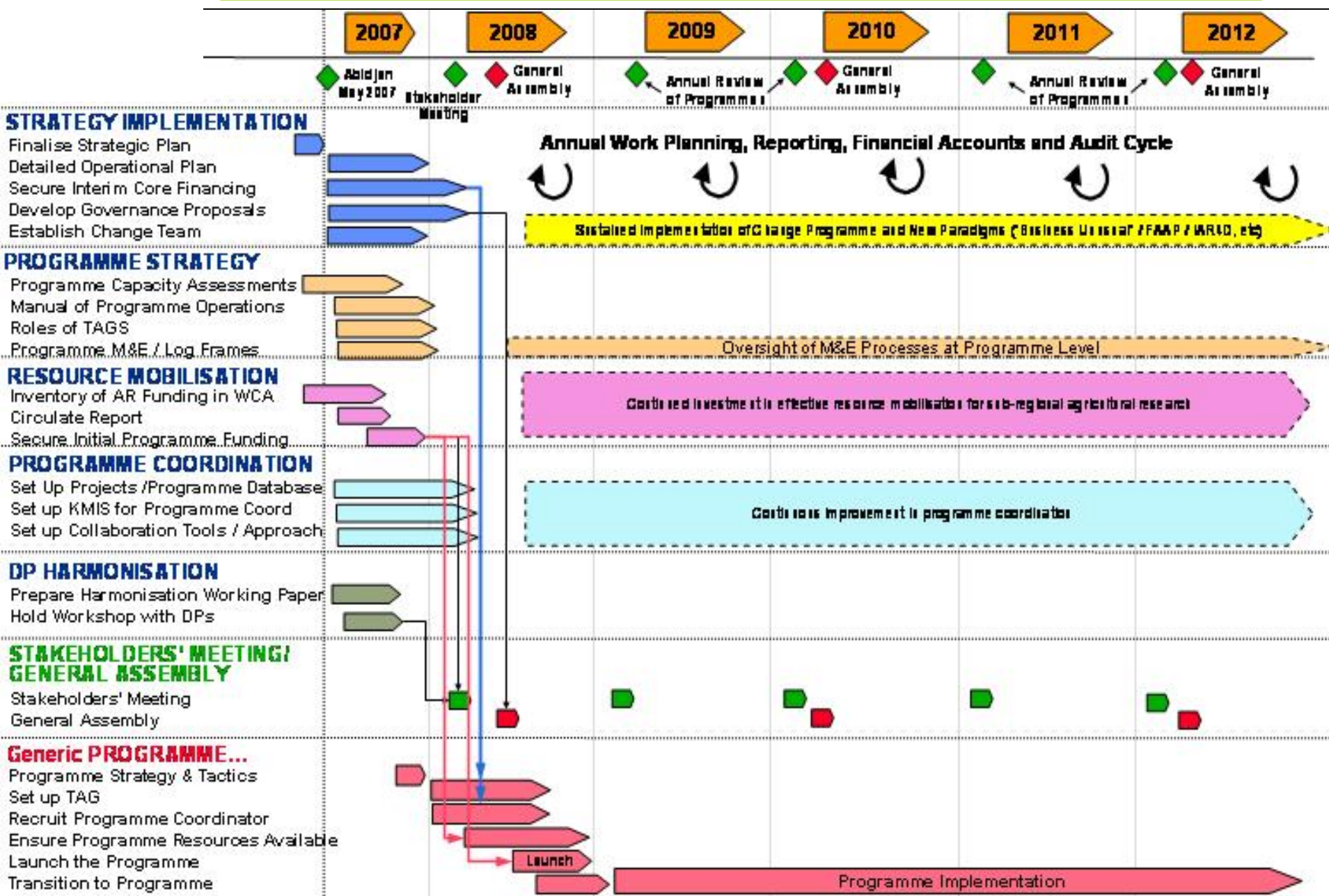
# Programme Approach - Structure

1. Livestock, Fisheries and Aquaculture
2. Staple Crops
3. Non-staple crops
4. Natural Resource Management,
5. Policy, markets, trade
6. Knowledge management
7. Capacity strengthening and co-ordination
8. Biotechnology and Biosafety

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# Schematic implementation schedule





# Financial Partners

Countries (NARS)

ECOWAS - UEMOA

CEEAC - CEMAC

DFID

USAID

World Bank

CTA

EC

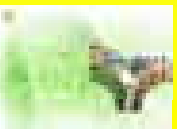
AfDB

CIDA CANADA

MAE (France)

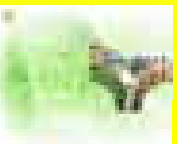
IFAD

IDRC





# Strengthened Organizational/Institutional Capacities of CORAF/WE CARD



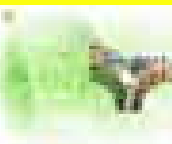
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# Core functions

## 1. Capacity Strengthening

- Strengthened NARS is basis for strong CORAF/WE CARD
- This functions recognizes need to focus on emerging NARS
- Build capacity to operate new research paradigm
- Strategy will identifies and prioritises key elements of new paradigm: SCARDA

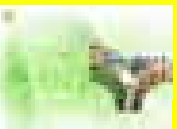




# Core functions

## 2. Co-ordination

- IAR4D paradigm requires carefully managed co-ordination
- CORAF/WECARD adds value to efforts of NARS via co-ordinating inter-NARS initiatives, capitalizing on synergies
- Key issue is to coordinate stakeholders who will need to internalise IAR4D paradigm
- Centralised location of Programme Managers enhances co-ordination

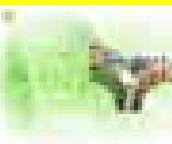




# Core functions

## 3. Knowledge management

- Specific programme and Result area associated with knowledge management
- New approaches focuses on development of relationships to enable effective and significant exchange of knowledge
- Innovative in approach utilising a range of options and methodologies, to develop and improve current technologies

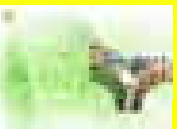




# Organisation and Governance

- Greater participation by a range of stakeholders
- General Assembly remains sovereign
- Governing Board composition changes
- Changes in internal structure & management systems of Scientific & Technical Committee

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# Thank you



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